NEWS RELEASE



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FOR IMMEDIATE RELEASE

Bank First Announces Net Income for the First Quarter of 2024

- Net income of \$15.4 million and earnings per common share of \$1.51 for the three months ended March 31, 2024
- Annualized return on average assets of 1.50% for the three months ended March 31, 2024
- 261,340 common shares repurchased, 2.5% of outstanding shares as of the beginning of the period, during the first quarter of 2024
- Quarterly cash dividend of \$0.35 per share declared, matching the priorquarter and 16.7% higher than the prior-year first quarter

MANITOWOC, Wis, April 16, 2024 -- Bank First Corporation (NASDAQ: BFC) ("Bank First" or the "Bank"), the holding company for Bank First, N.A., reported net income of \$15.4 million, or \$1.51 per share, for the first quarter of 2024, compared with net income of \$10.7 million, or \$1.09 per share, for the prior-year first quarter. After removing the impact of one-time expenses related to acquisitions, as well as gains and losses on sales of securities and other real estate owned, the Bank reported adjusted net income (non-GAAP) of \$15.4 million, or \$1.51 per share, for the first quarter of 2024, compared with \$14.7 million, or \$1.50 for the prior-year first quarter.

Operating Results

Net interest income ("NII") during the first quarter of 2024 was \$33.3 million, up \$0.4 million from the previous quarter and up \$1.1 million from the first quarter of 2023. The impact of purchase accounting increased NII by \$1.2 million, or \$0.09 per share after tax, during the first quarter of 2024, compared to \$0.4 million, or \$0.03 per share after tax, during the previous quarter and \$1.2 million, or \$0.17 per share after tax, during the first quarter of 2023.

Net interest margin ("NIM") was 3.62% for the first quarter of 2024, compared to 3.53% for the previous quarter and 3.74% for the first quarter of 2023. NII from purchase accounting increased NIM by 0.13%, 0.03% and 0.26% for each period, respectively.

Bank First recorded a provision for credit losses of \$0.2 million during the first quarter of 2024, compared to \$0.5 million during the previous quarter and \$4.2 million during the first quarter of 2023. Net recoveries of previously charged-off loan balances over currently charged-off loans totaled \$0.6 million during the first quarter of 2024, adding to the recorded provision for credit losses in creating an adequate credit loss reserve for the Bank's growth in its loan portfolio. The acquisition of the loan portfolio of Hometown Bancorp, Ltd. ("Hometown") during the first quarter of 2023 resulted in a day one provision for credit losses expense of \$3.6 million, leading to the significant year-over-year first quarter variance in provision expense.

Noninterest income was \$4.4 million for the first quarter of 2024, compared to \$5.8 million for the first quarter of 2023. One differentiator in year-over-year first quarter noninterest income was the absence of income from UFS, LLC ("UFS") during 2024 compared to \$0.9 million of revenue from UFS during the first quarter of 2023. The Bank sold 100% of its member interest in UFS in a transaction that closed on October 1, 2023. The Bank also experienced a \$0.3 million negative valuation adjustment to its mortgage servicing rights asset during the first quarter of 2024, which compared unfavorably to a \$0.8 million favorable adjustment in the prior-year first quarter. All other components of noninterest income were relatively consistent year-over-year.

Noninterest expense was \$20.3 million in the first quarter of 2024, compared to \$19.7 million during the first quarter of 2023. Personnel expense increased by \$1.0 million year-over-year as additional staff from the acquisition of Hometown impacted the full first quarter of 2024 compared to just over one-half of the first quarter of 2023. Data processing expenses, which increased by \$0.5 million year-over-year, included \$0.3 million paid to a vendor during the first quarter of 2024 related to upgrading the Bank's online customer platform. Postage, stationery and supplies expenses, as well as outside service fees, were heavily impacted by one-time acquisition expenses from the acquisition of Hometown during the first quarter of 2023, leading to a year-over-year reduction in these expense categories during the first quarter of 2024.

The comparability of year-over-year income tax expense was affected by a provision enacted in the Bank's home state during 2023 which offered an income tax exclusion on certain commercial and agricultural loans to borrowers who reside or are located in the state of Wisconsin. While Wisconsin's governor signed this provision on July 5, 2023, rules related to qualifying loans under it were not finalized until the first

quarter of 2024. Based on these final rules, an additional benefit of \$1.3 million was recorded during the first quarter of 2024 as a refinement to provisions for income taxes from 2023.

Balance Sheet

Total assets were \$4.10 billion at March 31, 2024, a decrease of \$121.9 million from December 31, 2023, and \$67.3 million lower than March 31, 2023.

Total loans were \$3.38 billion at March 31, 2024, up \$40.4 million from December 31, 2023, and up \$60.1 million from March 31, 2023. Loans grew by 4.9% annualized during the first quarter of 2024. Much of this growth occurred later in the quarter, muting the impact on earnings and NII, but future quarters should benefit to a greater degree.

Total deposits, nearly all of which remain core deposits, were \$3.42 billion at March 31, 2024, down \$16.9 million from December 31, 2023, and down \$47.2 million from March 31, 2023. Noninterest-bearing demand deposits comprised 29.0% of the Bank's total deposits at March 31, 2024, compared to 31.8% at March 31, 2023, as the Bank experienced a modest shift in the makeup of its deposit portfolio towards interest-bearing balances.

Asset Quality

Nonperforming assets at March 31, 2024 totaled \$12.5 million, up from \$9.1 million at the end of the fourth and first quarters of 2023. The current quarter increase in nonperforming assets resulted from one loan totaling \$3.6 million which was moved to nonaccrual status. This loan and over 95% of the Bank's total nonaccrual loan balances were included in the loan portfolios of the Bank's previous two acquisitions. Nonperforming assets to total assets ended the first quarter of 2024 at 0.31%, up from 0.21% at the end of the prior quarter and 0.22% at the end of the prior-year first quarter.

Capital Position

Stockholders' equity totaled \$609.3 million at March 31, 2024, an increase of \$47.0 million from the end of the first quarter of 2023, but a decrease of \$10.5 million from December 31, 2023. Dividends totaling \$3.5 million and repurchases of BFC common stock totaling \$22.3 million outpaced earnings of \$15.4 million during the quarter, causing the decline in capital. The Bank's book value per common share totaled \$60.16 at March 31, 2024 compared to \$59.80 at December 31, 2023 and \$54.04 at March 31, 2023. Tangible book value per common share (non-GAAP) totaled \$40.35

at March 31, 2024 compared to \$40.30 at December 31, 2023 and \$34.14 at March 31, 2023.

Dividend Declaration

Bank First's Board of Directors approved a quarterly cash dividend of \$0.35 per common share, payable on July 10, 2024, to shareholders of record as of June 26, 2024.

Bank First Corporation provides financial services through its subsidiary, Bank First, N.A., which was incorporated in 1894. Bank First offers loan, deposit and treasury management products at each of its 26 banking locations in Wisconsin. The Bank has grown through both acquisitions and de novo branch expansion. The Bank employs approximately 361 full-time equivalent staff and has assets of approximately \$4.1 billion. Insurance services are available through our bond with Ansay & Associates, LLC. Trust, investment advisory and other financial services are offered in collaboration with several regional partners. Further information about Bank First Corporation is available by clicking on the Shareholder Services tab at www.bankfirst.com.

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Forward-Looking Statements: Certain statements contained in this press release and in other recent filings may constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements include, without limitation, statements relating to the timing, benefits, costs, and synergies of the merger with Hometown, statements relating to our projected growth, anticipated future financial performance, financial condition, credit quality and management's long-term performance goals, and statements relating to the anticipated effects on our business, financial condition and results of operations from expected developments or events, our business, growth and strategies. These statements can generally be identified by the use of the words and phrases "may," "will," "should," "could," "would," "goal," "plan," "potential," "estimate," "project," "believe," "intend," "anticipate," "expect," "target," "aim," "predict," "continue," "seek," "projection," and other variations of such words and phrases and similar expressions.

These forward-looking statements are not historical facts, and are based upon current expectations, estimates, and projections, many of which, by their nature, are inherently uncertain and beyond Bank First's control. The inclusion of these forward-looking statements should not be regarded as a representation by Bank First or any other person that such expectations, estimates, and projections will be achieved. Accordingly, Bank First cautions shareholders and investors that any such forward-looking statements are not guarantees of future performance and are subject to risks, assumptions, and uncertainties that are difficult to predict. Actual results may prove to be materially different from the results expressed or implied by the forward-looking statements. A number of factors could cause actual results to differ materially from those contemplated by the forward-looking statements including, without limitation, (1) business and economic conditions nationally, regionally and in our target markets, particularly in Wisconsin and the geographic areas in which we operate, (2) changes in government interest rate policies, (3) our ability to effectively manage problem credits, (4) the risks associated with Bank First's pursuit of future acquisitions, (5) Bank First's ability to successful execute its various business strategies, including its ability to execute on potential acquisition opportunities, and (6) general competitive, economic, political, and market conditions.

This communication contains non-GAAP financial measures, such as non-GAAP adjusted net income, non-GAAP adjusted earnings per common share, adjusted earnings return on assets, tangible book value per common share, and tangible common equity to tangible assets. Management believes such measures to be helpful to management, investors and others in understanding Bank First's results of operations or financial position. When non-GAAP financial measures are used, the comparable GAAP financial measures, as well as the reconciliation of the non-GAAP measures to the GAAP financial measures, are provided. See "Non-GAAP Financial Measures" below. The non-GAAP net income measure and related reconciliation provide

information useful to investors in understanding the operating performance and trends of Bank First and also aid investors in comparing Bank First's financial performance to the financial performance of peer banks. Management considers non-GAAP financial ratios to be critical metrics with which to analyze and evaluate financial condition and capital strengths. While non-GAAP financial measures are frequently used by stakeholders in the evaluation of a corporation, they have limitations as analytical tools and should not be considered in isolation or as a substitute for analyses of results as reported under GAAP.

Further information regarding Bank First and factors which could affect the forward-looking statements contained herein can be found in Bank First's Annual Report on Form 10-K for the fiscal year ended December 31, 2023, and its other filings with the Securities and Exchange Commission (the "SEC"). Many of these factors are beyond Bank First's ability to control or predict. If one or more events related to these or other risks or uncertainties materialize, or if the underlying assumptions prove to be incorrect, actual results may differ materially from the forward-looking statements. Accordingly, shareholders and investors should not place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date of this press release, and Bank First undertakes no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law. New risks and uncertainties may emerge from time to time, and it is not possible for Bank First to predict their occurrence or how they will affect the company.

Bank First Corporation Consolidated Financial Summary (Unaudited)

(In the country of th	At or for the Three Months Ended								
(In thousands, except share and per share data)		3/31/2024	12	At or tor /31/2023	9/30/20		6/30/2023	3/31/2023	
Results of Operations:	_	0/01/2024		01/2020	- 7,00,20		0,00,2020	0,01,2020	
Interest income	\$	49,272	\$	48,663	\$ 46,9	89 \$	45,929	\$ 40,902	
Interest expense	_	15,923		15,747	12,9		11,657	8,668	
Net interest income		33,349		32,916	34,0	58	34,272	32,234	
Provision for credit losses	_	200		500	240	FO.	24.070	4,182	
Net interest income after provision for credit losses Noninterest income		33,149 4,397		32,416 42,458	34,0 5,2		34,272 4,554	28,052 5,849	
Noninterest income Noninterest expense		20,324		28,862	3,2 19,6		4,554 19,946	3,649 19,664	
Income before income tax expense	_	17,222		46,012	19,6		18,880	14,237	
Income tax expense		1,810		11,114	4,8		4,748	3,557	
Net income	\$	15,412	\$	34,898		04 \$	14,132		
Earnings per common share - basic Earnings per common share - diluted	\$	1.51 1.51	\$	3.39 3.39	•	43 \$ 43	1.37 1.37	\$ 1.09 1.09	
Common Shares:									
Basic weighted average		10,177,932		,308,275	10,330,7		10,331,725	9,714,184	
Diluted weighted average Outstanding		10,201,373 10,129,190		,338,715	10,353,6 10,379,0		10,346,575 10,389,240	9,737,879 10,407,114	
Noninterest income / noninterest expense:									
Service charges	\$	1,634	\$	1,847	\$ 1,8	21 \$	1,766	\$ 1,599	
Income from Ansay		979		110	7	91	950	1,071	
Income (loss) from UFS		-		(179)	7	84	770	890	
Loan servicing income		726		741		34	749	636	
Valuation adjustment on mortgage servicing rights		(312)		(65)		29	(548)	779	
Net gain on sales of mortgage loans		219		273		48	236	140	
Gain on sale of UFS		-		38,904	-		-	-	
Other noninterest income Total noninterest income		1,151	<u>-</u>	827		47	631	734	
rordi noninieresi income	\$ <u></u>	4,397	—	42,458	\$ 3,2	54 \$	4,554	\$ 5,849	
Personnel expense	\$	10,893	\$	10,357	\$ 10,2	16 \$	9,870	\$ 9,912	
Occupancy, equipment and office		1,584		1,307	1,4		1,317	1,591	
Data processing		2,389		1,900	2,1		2,094	1,864	
Postage, stationery and supplies		238		236		44	224	380	
Advertising		95		99		60	85	81	
Charitable contributions		176		264		29	228	223	
Outside service fees Net loss (gain) on other real estate owned		1,293		1,363	1,4		1,347	2,202	
Net loss on sales of securities		(47) 34		1,591 7,826	_	53	489 -	- 75	
Amortization of intangibles		1,500		1,604	1,6		1,672	1,422	
Other noninterest expense		2,169		2,315	2,1		2,620	1,914	
Total noninterest expense	\$	20,324	\$	28,862	·		19,946		
Period-end balances:									
Cash and cash equivalents	\$	83,374	\$	247,468	\$ 75,7	76 \$	111,326	\$ 169,691	
Investment securities available-for-sale, at fair value		138,420		142,197	179,0	46	191,303	197,895	
Investment securities held-to-maturity, at cost		111,732		103,324	77,1	54	77,708	78,032	
Loans		3,383,395	3	,342,974	3,355,5		3,314,481	3,323,296	
Allowance for credit losses - loans		(44,378)		(43,609)	(43,4		(43,409)	(43,316)	
Premises and equipment		69,621		69,891	70,9		66,958	63,736	
Goodwill and core deposit intangible, net		200,602		202,102	203,7		205,329	207,022	
Mortgage servicing rights Other assets		13,356 143,802		13,668 143,827	13,7 154,9		13,504 154,871	14,052 156,820	
Total assets		4,099,924	4	,221,842	4,087,5		4,092,071	4,167,228	
Deposits		3,416,039	3	,432,920	3,398,2	93	3,405,736	3,463,235	
Securities sold under repurchase agreements		-	_	75,747	17,1		23,802	46,636	
Borrowings		47,295		51,394	70,3		70,269	70,994	
Other liabilities		27,260		41,983	24,3		21,392	23,991	
Total liabilities		3,490,594	3	,602,044	3,510,1	90	3,521,199	3,604,856	
Stockholders' equity		609,330		619,798	577,3	29	570,872	562,372	
Book value per common share	\$	60.16		59.80	•	62 \$	54.95	-	
Tangible book value per common share (non-GAAP)	\$	40.35	\$	40.30	\$ 36.	00 \$	35.18	\$ 34.14	

(In thousands, except share and per share data)			nded			
(III illousarius, except stiale alia per stiale adia)		3/31/2024	12/31/2023	9/30/2023	6/30/2023	3/31/2023
Average balances:	_					
Loans	\$	3,355,142 \$	3,330,511 \$	3,324,729 \$	3,312,353 \$	3,135,438
Interest-earning assets		3,741,498	3,738,589	3,671,620	3,683,143	3,524,672
Total assets		4,144,896	4,147,859	4,092,565	4,100,549	3,901,713
Deposits		3,479,493	3,431,894	3,423,760	3,407,650	3,269,838
Interest-bearing liabilities Goodwill and other intangibles, net		2,512,304 201,408	2,426,870 202,933	2,411,062 204,556	2,437,034 206,209	2,334,956 160,156
Stockholders' equity		613,190	613,244	576,315	567,531	520,212
Financial ratios:						
Return on average assets *		1.50%	3.34%	1.44%	1.38%	1.11%
Return on average common equity *		10.11%	22.58%	10.19%	9.99%	8.33%
Average equity to average assets		14.79%	14.78%	14.08%	13.84%	13.33%
Stockholders' equity to assets		14.86%	14.68%	14.12%	13.95%	13.50%
Tangible equity to tangible assets (non-GAAP)		10.48%	10.39%	9.62%	9.40%	8.97%
Loan yield *		5.41%	5.33%	5.23%	5.20%	4.96%
Earning asset yield *		5.33%	5.20%	5.11%	5.04%	4.74%
Cost of funds * Net interest margin, taxable equivalent *		2.55% 3.62%	2.57% 3.53%	2.13% 3.71%	1.92% 3.77%	1.51% 3.74%
Net loan charge-offs (recoveries) to average loans *		-0.07%	0.00%	0.00%	-0.01%	0.00%
Nonperforming loans to total loans		0.29%	0.20%	0.10%	0.15%	0.14%
Nonperforming assets to total assets		0.31%	0.21%	0.13%	0.18%	0.22%
Allowance for credit losses - loans to total loans		1.31%	1.30%	1.29%	1.31%	1.30%
Non-GAAP Financial Measures						
Adjusted net income reconciliation						
Net income (GAAP)	\$	15,412 \$	34,898 \$	14,804 \$	14,132 \$	10,680
Acquisition related expenses		-	29	312	171	1,342
Severance from organizational restructure		-	359	-	-	-
Provision for credit losses related to acquisition		-	-	-	-	3,552
Fair value amortization on Trust Preferred redemption Gain on sale of UFS		-	1,382 (38,904)	-	-	-
Losses (gains) on sales of securities and OREO valuations		(13)	9,780	53	489	- 75
Adjusted net income before income tax impact	_	15,399	7,544	15,169	14,792	15,649
Income tax impact of adjustments		(3)	7,248	(77)	(165)	(971)
Adjusted net income (non-GAAP)	\$	15,396 \$	14,792 \$	15,092 \$	14,627 \$	14,678
Adjusted earnings per share calculation						
Adjusted net income (non-GAAP)	\$	15,396 \$	14,792 \$	15,092 \$	14,627 \$	14,678
Basic weighted average common shares outstanding		10,177,932	10,308,275	10,330,779	10,331,725	9,714,184
Adjusted earnings per share (non-GAAP)	\$	1.51 \$	1.44 \$	1.46 \$	1.42 \$	1.50
Annualized return of adjusted earnings on average assets calculation						
Adjusted net income (non-GAAP)	\$	15,396 \$	14,792 \$	15,092 \$	14,627 \$	14,678
Average total assets	\$	4,144,896 \$ 1.49%	4,147,859 \$ 1.41%	4,092,565 \$	4,100,549 \$ 1.43%	3,901,713 1.53%
Annualized return of adjusted earnings on average assets (non-GAA	F)	1.47/0	1.41/0	1.48%	1.43/0	1.55%
Tangible assets reconciliation Total assets (GAAP)	\$	4,099,924 \$	4,221,842 \$	4,087,519 \$	4,092,071 \$	4,167,228
Goodwill	Ψ	(175,106)	(175,106)	(175,106)	(175,104)	(175,125)
Core deposit intangible, net of amortization		(25,496)	(26,996)	(28,599)	(30,225)	(31,897)
Tangible assets (non-GAAP)	\$	3,899,322 \$	4,019,740 \$	3,883,814 \$	3,886,742 \$	3,960,206
Tangible common equity reconciliation						
Total stockholders' equity (GAAP)	\$	609,330 \$	619,798 \$	577,329 \$	570,872 \$	562,372
Goodwill		(175,106)	(175,106)	(175,106)	(175,104)	(175,125)
Core deposit intangible, net of amortization		(25,496)	(26,996)	(28,599)	(30,225)	(31,897)
Tangible common equity (non-GAAP)	\$	408,728 \$	417,696 \$	373,624 \$	365,543 \$	355,350
Tangible book value per common share calculation						
Tangible common equity (non-GAAP)	\$	408,728 \$	417,696 \$	373,624 \$	365,543 \$	355,350
Common shares outstanding at the end of the period		10,129,190	10,365,131	10,379,071	10,389,240	10,407,114
Tangible book value per common share (non-GAAP)	\$	40.35 \$	40.30 \$	36.00 \$	35.18 \$	34.14
Tangible equity to tangible assets calculation						
Tangible common equity (non-GAAP)	\$	408,728 \$	417,696 \$	373,624 \$	365,543 \$	355,350
Tangible assets (non-GAAP)	\$	3,899,322 \$	4,019,740 \$	3,883,814 \$	3,886,742 \$	3,960,206
Tangible equity to tangible assets (non-GAAP)		10.48%	10.39%	9.62%	9.40%	8.97%

 $[\]ensuremath{^{*}}$ Components of the quarterly ratios were annualized.

Bank First Corporation Average assets, liabilities and stockholders' equity, and average rates earned or paid

	Three Months Ended								
		March 31, 20	24	March 31, 2023					
		Interest Income/	Data Farma di		Interest Income/	Data Farmand/			
	Average Balance	Expenses (1)	Rate Earned/ Paid (1)	Average Balance	Expenses (1)	Rate Earned/ Paid (1)			
	-		(dollars in	thousands)					
ASSETS									
Interest-earning assets									
Loans (2)									
Taxable	\$ 3,246,962	176,655	5.44%	\$ 3,035,477	\$ 150,922	4.97%			
Tax-exempt	108,180	4,852	4.49%	99,961	4,504	4.51%			
Securities									
Taxable (available for sale)	162,353	7,423	4.57%	239,857	6,428	2.68%			
Tax-exempt (available for sale)	33,931	1,141	3.36%	45,941	1,420	3.09%			
Taxable (held to maturity)	106,349	4,250	4.00%	54,201	1,989	3.67%			
Tax-exempt (held to maturity)	4,136	107	2.59%	5,186	134	2.58%			
Cash and due from banks	79,587	5,024	6.31%	44,049	1,754	3.98%			
Total interest-earning assets	3,741,498	199,452	5.33%	3,524,672	167,151	4.74%			
Noninterest-earning assets	447,093			413,645					
Allowance for credit losses - loans	(43,695)			(36,604)					
Total assets	\$ 4,144,896			\$ 3,901,713					
LIABILITIES AND SHAREHOLDERS' EQUITY									
Interest-bearing deposits									
Checking accounts	\$ 421,776	\$ 11,513	2.73%	\$ 295,153	\$ 4,382	1.48%			
Savings accounts	812,947	11,879	1.46%	822,362	7,186	0.87%			
Money market accounts	637,454	15,156	2.38%	665,471	9,580	1.44%			
Certificates of deposit	590,116	23,344	3.96%	450,666	8,868	1.97%			
Brokered Deposits	748	17	2.27%	6,716	198	2.95%			
Total interest-bearing deposits	2,463,041	61,909	2.51%	2,240,368	30,214	1.35%			
Other borrowed funds	49,263	2,135	4.33%	94,588	4,942	5.22%			
Total interest-bearing liabilities	2,512,304	64,044	2.55%	2,334,956	35,156	1.51%			
Noninterest-bearing liabilities									
Demand Deposits	1,016,452			1,029,470					
Other liabilities	2,950			17,075					
Total Liabilities	3,531,706			3,381,501					
Shareholders' equity	613,190			520,212					
Total liabilities & shareholders' equity	\$ 4,144,896			\$ 3,901,713					
Net interest income on a fully taxable									
equivalent basis		135,408			131,995				
Less taxable equivalent adjustment		(1,281)			(1,272)				
Net interest income		\$ 134,127			\$ 130,723				
Net interest spread (3)		,,.	2.78%		,,	3.24%			
Net interest margin (4)			3.62%			3.74%			
Not into out margin (4)			5.02/6			5.74/0			

⁽¹⁾ Annualized on a fully taxable equivalent basis calculated using a federal tax rate of 21%.

⁽²⁾ Nonaccrual loans are included in average amounts outstanding.

⁽³⁾ Represents the difference between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities.

⁽⁴⁾ Represents net interest income on a fully tax equivalent basis as a percentage of average interest-earning assets.